

**Sonia E. Melara, M.S.W.**  
President

**Edward A. Chow, M.D.**  
Vice President

**Cecilia Chung**  
Commissioner

**David J. Sanchez, Jr., Ph.D.**  
Commissioner

**Belle Taylor-McGhee**  
Commissioner

**HEALTH COMMISSION  
CITY AND COUNTY OF SAN  
FRANCISCO**

**Edwin M. Lee, Mayor  
Department of Public Health**



**Barbara A. Garcia, M.P.A.**  
Director of Health

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Executive Secretary

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**MINUTES**

**HEALTH COMMISSION MEETING**

**Tuesday, April 23, 2013, 4:00 p.m.**

**101 Grove Street, Room 300 or Room 302  
San Francisco, CA 94102**

**1) CALL TO ORDER**

Present: Commissioner Sonia E. Melara, MSW, President  
Commissioner Edward A. Chow M.D.  
Commissioner Cecilia Chung  
Commissioner David J. Sanchez Jr., Ph.D.  
Commissioner Belle Taylor-McGhee

The meeting was called to order at 4:07pm.

**2) APPROVAL OF THE MINUTES OF THE HEALTH COMMISSION MEETING OF APRIL 2 2013.**

Commissioner Comments/Follow-Up:

Commissioner Chow noted that under the item "LHH Update," the correct affiliation for Barbara Cormack is the USF School of Nursing.

Commissioner Melara requested that the memo which Mivic Hirose read for the LHH Update be included in the minutes.

Action Taken: The minutes of the April 2, 2013 Health Commission meeting were unanimously approved with the corrections noted above.

**3) DIRECTOR'S REPORT**

Barbara Garcia, Director of Health, gave the report. The full report can be viewed at:

<http://www.sfdph.org/dph/comupg/aboutdph/insideDept/dirRpts/default.asp>

**Tom Waddell Urban Health Clinic to Open at 230 Golden Gate Avenue**

I am very pleased to announce the opening of Tom Waddell Urban Health Clinic (TWUHC) in the Kelly Cullen Community at 230 Golden Gate Avenue (former site of the historic YMCA). On April 15, the Tenderloin Area Center of Excellence (TACE)—a health program for homeless persons with HIV—became the first clinic occupants after a long tenure at 187 Golden Gate. Services for TACE patients will include primary care, case management, and breakfast and art programs. In early summer, Housing and Urban Health Clinic and Tom Waddell Health Center's primary care program will merge and move to TWUHC. Full occupancy of the TWUHC is scheduled to begin on July 8, 2013 when HUHC and TWHC begin operations. The Kelly Cullen Community

includes 172 units of supportive housing for the chronically homeless. It is designed for people who face the most complex challenges to live with stability, autonomy, and dignity.

### **Avian Influenza A:H7N9 Health Update**

On Friday, April 12, the Population Health Division, Disease Prevention & Control Branch, Communicable Disease Control Unit, released the Avian Influenza A:H7N9 Health Update via blast fax to the clinical community in San Francisco. The update summarizes current information about the reported cases of Avian Influenza A:H7N9 in China and guidance for clinicians in San Francisco. It is posted on our Health Alerts/Advisories page at <http://www.sfdcp.org/healthalerts.html>. We continue to monitor the progress of this novel virus and will keep the Commissioners, the clinical community and the public apprised of any important information that emerges throughout the upcoming season. Transmission from birds to humans is occurring in several provinces. There is no evidence of sustained human-to-human transmission.

### **Meningococcal Disease Health Advisory Issued**

On Tuesday, April 16, the Communicable Disease Control Section released a Health Advisory: Additional Cases of Invasive Meningococcal Disease in Men Who Have Sex with men in New York City; Updated Recommendations for San Francisco. Although there have been no cases of Invasive Meningococcal disease (IMD) in San Francisco reported in the past 12 months among San Francisco MSM, the advisory changes our recommendations to be more aligned with those of New York City Department of Health and Mental Hygiene. For San Francisco clinicians who provide care for MSM, we are recommending that meningococcal vaccination should be offered to San Francisco MSM and male-to-female transgender persons, regardless of HIV status, whose travel plans include visiting NYC with an expectation of close or intimate contact with MSM in NYC. Other recommendations are included in the health advisory, which can be found on line at <http://www.sfdcp.org/healthalerts.html>. It is important to emphasize that there is no outbreak of IMD on the west coast; there is no outbreak of IMD among MSM on the west coast, including San Francisco.

### **Noise as a Public Health Issue**

Noise is an increasingly common health complaint in San Francisco and reducing environmental noise is a goal in the city's Community Health Improvement Plan. DPH is responsible for the enforcement of regulations governing environmental noise in San Francisco and staff have been exploring several new ways to prevent noise violations and more efficiently address noise concerns with its limited resources. San Francisco laws limit enforcement only to fixed stationary noise sources; in addition to enforcement for existing equipment violations and responding to complaints about equipment that violates the law, staff have been working with the Building Department to ensure that newly-installed building equipment complies with the city's noise rules in the first place. Staff are also exploring how open-source crowd sourcing technologies ([www.crowdmap.com](http://www.crowdmap.com)) provide better community data on noise concerns and support a more pro-active and targeted approach to monitoring and enforcement actions. Staff are currently exploring partnerships with neighborhood organizations to pilot test tools for crowd sourcing noise complaints. For more information, contact June Weintraub, Manager, Air, Noise, Radiation and Water Hazards.

### **Compassionate Care Coalition Leadership Award**

The Laguna Honda palliative care and hospice program is a 2013 recipient of the Leadership Award given by the California Coalition for Compassionate Care. The award ceremony was held on April 9 at the Airport Hilton in Burlingame. The award recognizes contributions to palliative medicine and end-of-life care in California. Laguna Honda was honored for bringing hospice and palliative care to an economically disadvantaged and culturally diverse population.

### **Family Planning Quarterly**

We are pleased to announce publication of the first edition of the quarterly *Family Planning* newsletter. The inaugural edition looks at the Affordable Care Act, outlining what reproductive health services our patients have access to and offers tips on how to effectively incorporate reproductive health services into the primary

care visit. Many thanks to Shivaun Nestor, Health Program Coordinator with the Family Planning Unit, whose hard work in both research and writing made this first edition happen.

### **Black Infant Health Program Open House**

The Black Infant Health Program hosted a successful Open House at their facility on Fillmore @ Eddy St. on Wednesday, April 17<sup>th</sup>. Staff were on hand to help young Black women take charge of their health, become better mothers and address the poor birth outcomes that challenge this young, vulnerable population.

### **Healthy Penis Campaign Makes Come-Back**

Several years ago, the Department of Public Health's STD Prevention & Control launched the Healthy Penis campaign to encourage MSM to get tested for STDs and HIV. The campaign proved to be very popular among the gay community as well as the public at large. The result of the campaign was a reduction in infection rates, especially among highest risk populations. The campaign ran for a couple of years, and then was retired. Other cities picked it up, including San Jose and Cleveland, where it was also well received.

### **New Spanish-language Brochure for Behavioral Health Clients**

Determining whether an individual has a mental or substance use disorder is the first step to seeking and receiving treatment. The Spanish-language version of *Should You Talk to Someone About a Drug, Alcohol, or Mental Health Problem?* is a consumer brochure that contains a series of questions people can ask themselves to help them decide whether to seek help for a mental or substance use disorder (or both). The brochure urges those who answer "yes" to any of the questions listed to seek help and provides resources on where to find more information. The brochure is available at <http://store.samhsa.gov/product/Deberia-usted-hablar-con-alguien-sobre-un-problema-relacionado-con-lasdrogas-el-alcohol-o-la-salud-mental-/SMA12-4731>.

### **Community Forums on Workforce Education and Training Five-Year Plan**

The Office of Statewide Health Planning and Development (OSHPD) has announced that it plans to convene numerous community forums to solicit feedback on the next Mental Health Workforce Education and Training (WET) Five-Year Plan, 2014-2019. This Five-Year-Plan guides the development of public mental health workforce strategies – at state, regional and local levels – toward an integrated mental health service delivery system. Via 14 community forums, OSHPD seeks feedback on:

- Engagement and employment of mental health consumers and family members in the mental health workforce;
- Engagement and employment of diverse, racial, ethnic, and underrepresented communities in the mental health workforce;
- Incentives to recruit and retain students to mental health careers;
- Education and training programs for mental health providers (expansion, curriculum);
- Reduction of stigma associated with mental illness in the workforce; and
- Regional collaboration on mental health workforce development strategies.

For further information, contact [Elvira.Chairez@oshpd.ca.gov](mailto:Elvira.Chairez@oshpd.ca.gov), or (916) 326-3635.

### **A New Suicide Attempt Survivor Support Group**

The Mental Health Association of San Francisco & the San Francisco Suicide Prevention Center are collaborating to create a unique group specifically for individuals who are suicide attempt survivors. This group will meet weekly for 12 weeks and will utilize the Wellness Recovery Action Plan (WRAP) curriculum. For more information about the program, contact Jennifer Awa of the Mental Health Association of San Francisco at 421-2926, x307 or [jenn@mentalhealthsf.org](mailto:jenn@mentalhealthsf.org).

### **Community Based Participatory Research & Health Equity Conference**

The Commissioners and any staff with an interest in research and health equity may want to consider attending the upcoming conference scheduled for June 24<sup>th</sup> -28<sup>th</sup> in San Francisco on CBPR (Community Based Participatory Research) and Health Equity. Through our participation on the planning committee, a number

of Community Health Promotion & Prevention's partners have been invited to present case studies including the Vietnamese Youth Development Center, the SEFA Food Guardians and Youth Leadership Institute, who will present on healthy retail work, the Community Action Model and other items. For more information or to register, go to <http://cbprinstitute.wordpress.com/register/>.

### **Trauma Recovery/Rape Treatment Team Honored During National Crime Victims' Right's Week**

Each year, in honor of National Crime Victims' Rights Week, the San Francisco District Attorney's office hosts an awards ceremony to honor individuals and organizations who have made outstanding contributions to victims of crime. At the April 25<sup>th</sup> awards luncheon, San Francisco District Attorney George Gascón will award this year's Justice Award to the Trauma Recovery/Rape Treatment Center staff members Lu Bolin, Kara Duffy, Diana Emerson, Carla Richmond and Tara Croan, for their excellence in treating and supporting victims of sexual assaults. I know the Commissioners join me in congratulating the Trauma Recovery/Rape Treatment team for this very prestigious honor.

### **San Francisco Black Healing & Health Summit**

Marcellina Ogbu, Director, Community Programs, was this year's keynote speaker at the Sixth Annual Black Healing and Health Summit on Saturday, April 20 at San Francisco State University. The health summit explored the issues that impact the Black community in San Francisco and the Bay Area, including HIV-AIDS, gun violence, high blood pressure, stress and mental health. One of the outcomes of the summit was a renewed commitment to establish policies that will impact and help to improve the conditions of San Francisco's Black community and all marginalized communities.

### ***Welcome to the World* Documentary Scheduled at SFGH**

The 78-minute BBC documentary, *Welcome to the World*, by award-winning British director Brian Hill, will be shown on at San Francisco General Hospital conference room 6-D12 on Wednesday, April 24, 1:00 p.m. and again on Tuesday, April 30, at 4:00 p.m. The film follows the birth experiences of women in four countries—Sierra Leone, Cambodia, the UK and the USA. San Francisco's Homeless Prenatal Program (HPP) and SFGH's Labor and Delivery are featured in the USA segment.

**COMMUNITY HEALTH NETWORK  
SAN FRANCISCO GENERAL HOSPITAL & TRAUMA CENTER**

April 2013

Governing Body Report - Credentialing Summary  
(3/21/13 BUSINESS-MEC)

	4/2013	07/2012 to 06/2013
<b>New Appointments</b>	9	152
Reinstatements	0	1
<b>Reappointments</b>	53	438
Delinquencies:	0	0
Reappointment Denials:	0	0
<b>Resigned/Retired:</b>	24	160
<b>Disciplinary Actions</b>	0	0
<b>Administrative Suspension</b>	0	1
<b>Restriction/Limitation-Privileges</b>	0	1
<b>Deceased</b>		
<b>Changes in Privileges</b>		
Voluntary Relinquishments	14	121
Additions	12	130
Proctorship Completed	18	231

<b>Current Statistics – as of 3/4/2013</b>		
Active Staff	526	
Courtesy Staff	510	
Affiliated Professionals (non-physicians)	241	
<b>TOTAL MEMBERS</b>	<b>1,277</b>	

<b>Applications in Process</b>	<b>34</b>
<b>Applications Withdrawn Month of April 2013</b>	<b>0</b>
<b>SFGH Reappointments in Process 5/2013 to 7/2013</b>	<b>157</b>

**LAGUNA HONDA HOSPITAL AND REHABILITATION CENTER**

April 2013

**Health Commission - Director of Health Report**  
(April 11, 2013 Medical Exec Committee)

	April	(FY 2012-2013) Month-to-Date
<b>New Appointments</b>	<b>0</b>	<b>5</b>
Reinstatements	0	0
<b>Reappointments</b>	<b>5</b>	<b>34</b>
Delinquencies:	0	0
Reappointment Denials:	0	0
<b>Resigned/Retired:</b>	<b>0</b>	<b>11</b>
<b>Disciplinary Actions</b>	<b>0</b>	<b>0</b>
<b>Restriction/Limitation-Privileges</b>	<b>0</b>	<b>0</b>
<b>Deceased</b>	<b>0</b>	<b>0</b>
<b>Changes in Privileges</b>		
Additions	0	0
Voluntary Relinquishments	0	0
Proctorship Completed	0	14
Proctorship Extension	1	1

<b>Current Statistics – as of 3/28/2013</b>	
Active Medical Staff	<b>35</b>
As-Needed Medical Staff	<b>12</b>
External Consultant Medical Staff	<b>47</b>
Affiliated Professionals	<b>6</b>
<b>TOTAL MEMBERS</b>	<b>100</b>

<b>Applications in Process</b>	<b>3</b>
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Commissioner Comments/Follow-Up:

Commissioner Chow asked for clarification whether there have been any cases of the A:H7N9 Avian Flu in San Francisco. Director Garcia stated that there have been no cases of the new Avian Flu in San Francisco.

**4) GENERAL PUBLIC COMMENT**

There was no general public comment.

**5) COMMUNITY AND PUBLIC HEALTH COMMITTEE**

Commissioner Taylor McGhee, Chair, stated that the Committee heard an STD update from Dr. Susan Philip, Director of STD Prevention and Control. She stated that although the 2012 STD rates have not been finalized, the populations most at risk are adolescents, women who are 25 and under, and Men who have sex with Men (MSM). She added that the DPH is conducting targeted strategies and outreaching to impacted communities, such as African Americans in Bayview Hunter's Point, to reach the most at-risk MSM and adolescent populations. She also stated that the Committee recommended that the presentation be made to the full Health Commission when the final 2012 data are finalized.

Commissioner Comments/Follow-Up:

Commissioner Chow stated that he looks forward to hearing the presentation at a future full Health Commission meeting. He added that he hopes the presentation will address issues related to the increase in STDs among MSM possibly because of their use of HIV prevention strategies (e.g. serosorting) that do not protect against other STDs.

**6) CONSENT CALENDAR**

This item was not discussed.

**7) DPH BUDGET FY 2013-2014 and FY2014-2015**

Greg Wagner, Chief Financial Officer, gave the presentation of the proposed DPH budget for fiscal years 2013-2014 and 2014-2015.

Commissioner Comments/Follow-Up:

Commissioner Taylor-McGhee stated that the DPH budget depends on the City's financial future. She asked for an explanation of any contingency plans the DPH has prepared. Mr. Wagner stated that the City has put in place several policies to boost its reserves. Current City policy mandates that any funds over and above what is budgeted for a Department be deposited into a budget stabilization reserve; the Mayor and the Board of Supervisors (BOS) also continue to fund reserve funds. The DPH has been working on a 5 year budget and is developing budget plans to reduce its dependence on the General Fund by approximately \$100 million. These plans include new RFP processes and possibly making reductions in programs.

Public Comment:

Debbi Lehrman, SF Human Services Network, is not in favor of the proposed budget. She stated that there is a decrease in cuts for other City Departments, but the City has deprioritized the DPH by mandated cuts in its budget. The proposed budget reductions are inconsistent with good policy principles. She encouraged a thorough analysis of the proposed cuts to understand the full impact of the cuts on the service system. She also stated that the proposed cuts to the RFP process has no democratic process to give input in which service areas will be impacted. She added that making permanent cuts in the service system to fix one-time budget problems does not make sense.

Eve Meyer, San Francisco Suicide Prevention, is not in favor of the proposed budget. She stated that the agency receives 200 calls a day. The proposed \$100,000 cut would equal to one fourth of their \$400,000 DPH contract. The agency matches the DPH contract dollar for dollar in private fundraising. If the cuts occur, she will have to cut staff vital to the administration and delivery of program services.

Pamela Grayson, Glide Community Housing, is not in favor of the proposed budget and stated that the proposed \$90,000 reduction to their program would decimate services.

Felicia Houston, Community Awareness and Treatment Services, is not in favor of the proposed budget and stated that the proposed budget will result in a 25% cut to A Women's Place and a 24% reduction in the

Golden Gate for Seniors program. A Woman's Place is a multi-use, gender specific, program offering a wide range of services. The program is working towards being Medi-Cal certified. The Golden Gate for Seniors program is the only residential program in San Francisco serving seniors.

Vicka Issen, HealthRight 360, is not in favor of the proposed budget. She stated that residential treatment programs are not reimbursed through MediCal and will always need General Fund support. The San Francisco safety net population, including those being released from prisons and jails, continues to have a high need for residential substance abuse treatment.

Lena Miller, Hunters Point Family Center and a member of the San Francisco Mental Health Board, stated that she is concerned about addressing trauma in District 10. Through the recent Trauma Summit, District 10 Trauma and Healing Plan, was developed to plan for comprehensive services. The plan will be distributed soon and she hopes there can be funds in the DPH budget to assist with its implementation.

David Elliott Lewis, Chair of the Mental Health Board, is not in favor of the proposed budget and requested that the Mental Health Board be involved in developing the DPH budget as it relates to mental health services. He also stated that the budget of the Mental Health Board is being cut by approximately 30%.

Gus Feldman, SEIU 1021, stated that the union stands with community regarding cuts proposed in budget. He added that union and the DPH needs to work together to secure necessary revenue for the DPH. Regarding the Behavioral Health Center (BHC) reorganization, he commended the DPH for not laying off employees, but stated his concern for patients who in the past would have been placed in the skilled nursing facility or transferred from the 7<sup>th</sup> floor psychiatric unit.

Bob Bennett, Family Service Agency, is not in favor of the proposed budget. He stated that the proposed budget does not honor the fact that the most efficient components of the service system are non-profit contractors, such as Family Service Agency which operates with a 13.2% overhead.

Sarah Larson, Behavioral Health Center, is in opposition to the plan to make the second floor into a long-term care facility for elderly patients. She stated it is not appropriate to place elderly patients with long-term psychiatric patients. In addition, she noted that there are not enough restrooms or shower facilities.

David Fleming, requested a copy of the proposed budget and the timeline for the DPH approval process. Mr. Wagner stated that the proposed DPH budget may be found on the DPH website under the Health Commission "Next Meeting" page: <http://www.sfdph.org/dph/comupg/aboutdph/hc/nextMeeting.asp>. He also stated that the Health Commission will discuss and vote on the proposed DPH budget at its May 7, 2013 meeting.

Wendy, a member of the public, is not in favor of the proposed budget because cuts in services mean an increase in obstacles to accessing necessary services by people who are desperate for help.

#### Commissioner Comments/Follow-Up:

Commissioner Chow asked for clarification on the plans for accommodating patients at the Behavior Health Center (BHC). Director Garcia stated that plans for the BHC are not yet complete and BHC staff will have an opportunity to give input. She noted that the BHC was developed during a different economic time when there were funds to create innovate programs without expectation of revenue being generated. However, in the current economic climate, the DPH is attempting to provide necessary services with funds available. She also stated that the facility is appropriate and adequate for the proposed patient population.

Commissioner Chung asked for clarification regarding the net loss of services resulting from the proposed DPH budget. Director Garcia stated that she and the DPH have great respect for the non-profits who serve as contractors of the DPH; she noted that the DPH currently funds \$268 million through non-profit contractors.

The current budget results in an approximate 5% reduction in services through non-profit contractors. She noted that in the past several years, the DPH has had significant cuts that were not added back while many of the proposed cuts to non-profits were added back in the final budget decisions by the Mayor and Board of Supervisors. She stated that the proposed budget is an attempt to correct structural issues to keep the DPH viable.

Commissioner Sanchez stated that the budget presentation was a good overview of what the DPH has gone through during the last few years. He noted that reductions from the state and federal governments have had significant impact on DPH services. He stated that the DPH has service mandates without funding which means that the General Fund must be used. He added that this is the first reading of budget and there is still work to be done before the final approval.

Commissioner Chung stated that the DPH has no control over inflationary items, such as SFGH and master leasing costs, which may cause a serious deficit in upcoming years unless solutions are put into place now and/or new revenue identified. Mr. Wagner stated these issues are part of the DPH long-term budget planning which must address an annual budget growth of \$50 million.

Commissioner Chow stated that workforce reforms are necessary in addition to searching for new revenues. He stated that the Affordable Care Act (ACA) requires enhanced care to a larger population but does not include funding to cover all the required services. He also stated that the quality of health and behavioral care in San Francisco is excellent and superior when compared to other counties. He added that it is vital to ensure that the most vulnerable populations do not get left behind. The DPH must remain competitive to attract new enrollees as health care reform is implemented. He added that the ACA mandates significant and costly IT systems to receive future revenue. The DPH also needs to address its structural problems. He requested that specific programs such as San Francisco Suicide Prevention, which are unique due to provision of a service not found elsewhere with the service system structure, be reconsidered for budget reductions.

Commissioner Chung asked whether technical assistance is offered only to HIV organizations. Director Garcia stated that the DPH works with any of its contractors having trouble with finance or administrative management; she added that these issues often arise from problems with Board governance. This assistance is provided through the DPH Business Office; Director Garcia and Mr. Wagner become involved when necessary.

Commissioner Taylor-McGhee requested that future budget documents have larger font.

Commissioner Melara stated that a vital issue to consider is the high labor cost of City employees; new revenue will not change this issue. She encouraged non-profits and interested members of the public to continue to educate the Board of Supervisors that unless these labor costs are better controlled, contracts with non-profits will continue to be reduced.

**8) OTHER BUSINESS**

This item was not discussed.

**JOINT CONFERENCE COMMITTEE REPORTS**

**COMMITTEE AGENDA SETTING**

**9) CLOSED SESSION**

A) Public comments on all matters pertaining to the closed session

B) Vote on whether to hold a closed session (San Francisco Administrative Code Section 67.11)

- C) Closed session pursuant to Evidence Code Sections 1157(a) and (b); 1157.7; Health and Safety Code Section 1461; and California Constitution, Article I, Section 1

**Personnel Evaluation: Mark Morewitz, Health Commission Executive Secretary**

**LHH Credentials Report**

- D) Reconvene in Open Session

Action Taken: The Health Commission voted not to disclose discussion of the items in Closed Session.

**10) ADJOURNMENT**

The meeting was adjourned at 6:19pm.